

## 16-May-2019, Dublin

The Board Excellence team were delighted to exhibit at the ICSA Ireland annual conference in the wonderful setting of Dublin castle. The event was a sell-out beating the record attendance for the ICSA Ireland conference and we had a very busy stand throughout the day !

Our partner, David O'Callaghan, delivered a master-class on one of the workshop tracks on "Running effective board meetings" which was very well received by the attendees. During the session, David highlighted the critical importance of

- Smart design of the agenda to position critical items early in the board meeting where board member' energy and attention is at its best
- Strong focus on strategic issues and ensuring the board does not get bogged down in the weeds of detailed operations and finance
- Strong bias towards shorter presentations and longer discussions enabling high-quality robust challenge and debate
- Outstanding board chair leadership enabling and optimising the contribution of all board members

